

Towards **Employment**

2019 ANNUAL REPORT





OURMISSION

TO EMPOWER INDIVIDUALS TO ACHIEVE AND MAINTAIN SELF-SUFFICIENCY THROUGH EMPLOYMENT.

Towards Employment is a proven leader in workforce development that connects people to careers, which changes people's lives, advances businesses, and strengthens community in Northeast Ohio.

WE HELPED 612 PEOPLE FIND GOOD JOBS



612 PEOPLE

Placed into employment (420 with a criminal record)



181 PEOPLE

Advanced on the job with an average wage increase of over \$2/hour.



77% RETENTION

77% average job retention at 90 days

* New employees within their first 90 days on the job are mos susceptible to job loss



300 EMPLOYERS

Hired TE Graduates over the course of the last year with a criminal record



252 PEOPLE

Accessed credentialed training or paid on-the-job training



\$11.39/HR

Average starting
wage for TE participants
was \$11.39 - over \$2.50
above OH minimum wage



1,100 SUPPORTIVE SERVICES

Helped overcome
employment barriers like
transportation, tools,
uniforms, background
checks and pre-employment



1,577 LEGAL CASES

Opened for 643 people to remove barriers to employment/job retention credit/debt issues, bankruptcy, foreclosure, or criminal issues. criminal record)



FROM BOARD PRESIDENT & EXECUTIVE DIRECTOR

CONNECTING MORE PEOPLE TO CAREERS IS GOOD NEWS FOR EVERYONE.

Our Northeast Ohio regional economic vitality depends on connecting people to good jobs. We know we have hurdles to overcome – we see it in the news every day. Consider just these data points: Cleveland is the most economically distressed large city in the U.S. and 75% of its residents live in zip codes with high rates of poverty, joblessness, vacant housing; Cleveland has the highest number of persons in Ohio returning from state prison, at more than 3,000 each year. Involvement with the criminal justice system triggers a 19% decrease in number of weeks worked annually, and 40% reduction in yearly earnings.

But at Towards Employment we see good news too. Results from our rigorously evaluated WorkAdvance model - differentiated by deep employer engagement, comprehensive wraparound supports, and long-term advancement focused coaching - tell us we have a model that works. We know what it takes to connect people coming from a place of limited resources - who may (or may not) have criminal justice involvement or other barriers to employment - to jobs with livable wages and better job quality. In 2018 KeyBank awarded Towards Employment \$1 million dollars over three years to strengthen our work in connecting people to careers. KeyBank's investment is to help TE connect more people to the full career model, deepen existing partnerships in the community, and build up our career coaching team.

Many programs seeking to help un- and under-employed individuals take a case management approach disconnected from business need. We work backwards from skills needed to fill high-demand occupations in targeted industries to help participants find the support they need to remove barriers, build skills, and gain credentials. This includes sector specific screening, job readiness training, career planning, intensive job coaching, technical training, job matching/placement, and supportive and legal services. We offer a menu of services: so participants get the right support at the right time to help them advance into and along a career pathway. Career coaches mentioned by graduates in this report - like Dan, Chelsie, Joan and Jim - are critical.

Is this good news for you? YES! **Connecting more people to career pathways** enhances the economic mobility of low-income individuals and their families. Increased earnings helps strengthen families and communities. Businesses also benefit from having the right people for the right job, saving on hiring and training costs. Preparing and placing on average 600 people annually into above minimum wage jobs contributes \$12 million+ in wages to our local economy. Our graduates are less likely to recidivate, more likely to have stable housing, better able to support their families, and be engaged in their children's lives. They can buy a car, pay taxes, and maybe even take a family vacation. And when they thrive, they give back: graduates who have advanced into supervisory roles return to speak to classes and hire from Towards Employment. Good news indeed!

We can't do this without you. Join Key and other committed funders and individuals so we can make more GOOD news for our city.



SANDRA'S STORY

IN 2018 SANDRA WANTED TO MAKE A CHANGE IN HER LIFE. BUT SHE "COULDN'T GET A DECENT JOB — OR ANY JOB — BECAUSE OF MY FELONY. I DIDN'T KNOW HOW TO GO ABOUT LOOKING FOR A JOB."

A friend, a recent graduate of Towards Employment, suggested she go talk to the folks at Towards Employment and the first person she met was Career Coach Jim Madden. She told him she was ready to be self-sufficient and to be the person her family wanted her to be. In reentry career readiness classes she learned how to interview and how to address her background, but more than that, Sandra said she learned to feel good about herself. In her personal Career Plan, she identified legal barriers which needed to be removed and her goal was to be substance abuse counselor. She worked with the Towards Employment legal team to clear her outstanding legal issues and is currently employed as a resident monitor helping individuals in a facility access the social services they need. Sandra is going back to school to get the certifications she needs to move forward in her career. "I have a job, I have my family back, people count on me, and I count on myself. Jim Madden told me this could happen that first day when I walked through the TE doors. And it did."



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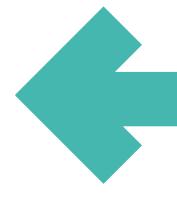
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ALLAN'S STORY

TWO YEARS AGO ALLAN THOUGHT HE HAD NO FUTURE. THEN HE FOUND TOWARDS EMPLOYMENT WHILE INCARCERATED AT THE EUCLID JAIL IN THE SUMMER OF 2017.

He participated in pre-release job readiness programs run by Towards Employment in the jail. After his release, he came to Towards Employment and joined a 2 week accelerated job readiness program. He continued to work with his career coach Chelsie Froning for another year and likes to check in, "she's my personal cheerleader and has connections to so many resources and career connections." Allan likes to share his story and has volunteered to be a peer presenter at TE: "The biggest thing for me was changing my outlook on what I am capable of doing. When I got out and realized I had a team of people working with me – to work through the court visits, to get my license back, fix my credit and help me explore realistic job training and certifications, for the first time in my life I knew I had a chance." Allan is now running his own business, he coached little league this summer and just bought a pickup truck for his business.



2019 STAFFAND VOLUNTEERS

2019 TESTAFF

Bishara Addison

Pedro Anaya

Jonathan Anderson

Jennifer Angelo

Sam Awad

Alisha Bagley

Gloria Baker

William Basel

Jay Bayhurst

Kim Bell

Valerie Bell

Orlando Boyd

Linda Briggs

Sheila Burt

Ronnie Cannon

Tracy Carr

Karen Carter-Bell

Bill Cline

Joan Crosby

Charles Dickerson

Carol Dove

Donald Dupree

Stephen Foglio

Chelsie Froning

Mark Gallagher

Haidee Garcia

Dan Garven

Erica George

Bob Giebel

Patrick Gillen

Beth Grace

Melanie Green

April Grant

Kathryn Harlow

Grace Heffernan

Stephanie Herriott

Anita Hill

Brooke Hodge Betty Holnapy

Karen Jones

Vernetta King

Janae Kinney

Benjamin Krutko

Deborah Lucci

James Madden

Anthony Massaro

Coleene McDevitt

Chelsea Mills

Robert Moore

Jill Rizika

Alicia Ross

Adaora Schmiedl

Jenna Schroeder

Karla Seese

Stella Shepard

Robin Smalley

Colleen Smith

Cynthia Smith

James Stubbins

Jeffrey Stupiansky

_.

Lynette Thomas

Staci Wampler

LaGina White

Jessica Williams



2018 VOLUNTEERS

Nan Arian

Ian Bahas

Larry Borodkin

Camille Bragg

Kaitlin Bressle

Madeline Brookshire

Cynthia Burks

Amy Burtnett

Serena Byrd

Jeff Carter

Mitch DaDante

Jennifer Daher

Isaac Diggs

Rachel Durci

Leslie Eckhoff

Kaleb Embaugh

Heather Englander

Steven Evans

Doug Forman

Terry Foster

Brad Fowkes

Peter Gerhardt

Justine Giannetti

Larry Goldrick

Caroline Gray

Nick Hajdin

Randy Harbaugh

Rodney Harris

Rodney Harris

Sheldon Hartman

Samuel Hawkins

Melissa Hughes

Frank Hulewat

Laura Janosko

Chantelle Jones

Jason Jones

Stacia Jordan

Cristina Koder

Jackie Kogan

Matthew Kufahl

Ashley Leonello

Kurt Lether

Robert Lilko

Andrew Lopez

Joe Lubin

Neil Ludwig

James Lundquist

Phyllis McKinney

Christina Moran

James Neely

Jesse Nehoda

Poppie Parish

Marissa Peters

John Prestegiacomo

Nicholas Rose

Gail Sell

Eric Shrader

Melissa Simpson

Paul Skerry

Gail Sparks

Avinash Surapaneni

Mathew Tench

Grant Thompson

Katherine Trausch

Ginny Tredway

Nan 7ieleniec

A SPECIAL THANKS TO CORPORATE DAY OF SERVICE VOLUNTEERS FROM KEYBANK AND SWAGELOK.





MARQUAWN'S STORY

MARQUAWN HAS DEALT WITH A LOT IN HIS 20 YEARS. HE WAS HOMELESS, BOUNCED BACK AND FORTH AND WENT TO 6 HIGH SCHOOLS BEFORE HE GRADUATED.

After graduating, he tried to go to college but without help or resources he stopped attending. "I was too afraid to ask anyone for help." He did eventually ask for help through the Young Adult Resource Center, a safe space for young adults looking for employment co-managed for Ohio Means Job | Cleveland-Cuyahoga County by Towards Employment and Youth Opportunities Unlimited. Marquawn went through the career readiness training for Step Up to University Hospitals and got his first fulltime job as a Patient Care Nursing Assistant. His career coach Joan Crosby saw him grow in confidence every day of the workshop. When he got the job at UH, it was life changing. "I had never had a permanent job. I now had full time employment AND a livable wage. I had my own place to live. I was stable." This fall, Marquawn has decided to go after his dream. He is back in school fulltime, and pursuing a passion for a career in art and design. "My training and support at Towards Employment and then University Hospitals expanded my communication skills, which then gave me courage. I'm going to keep learning and challenging myself every day. I am NOT afraid."



2018 DONORS



2018 DONORS

\$250,000 AND UP

Annie E. Casey Foundation KeyBank Foundation

\$100,000 TO \$249,000

The Cleveland Foundation

Deaconess Community Foundation

United Way Greater Cleveland

\$50,000 TO \$99,999

The Cleveland Browns
The George Gund Foundation
Saint Lukes Foundation

\$20,000 TO \$49,999

Abington Foundation

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Citizen's Bank

Cuyahoga County Veterans Services Fund

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Nordson Corporation Foundation

Ohio Transformation Fund

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of the Jewish Federation of Cleveland

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The Higley Fund

The Thomas H. White Foundation

Union Home Foundation

\$10,000 TO \$19,000

Forest City Reality Trust

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Kelvin & Eleanor Smith Foundation

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Reuter Foundation

State of Ohio CY PRES

Kathryn Tatman

Thatcher Family Fund

The Fred A. Lennon Charitable Trust

The Mt. Sinai Health Care Foundation

The Murphy Family Foundation

The Zoann Little Dusenbury Fund

Fine print...

\$5,000 TO \$9,999

Nancy Dietrich

Dominion Energy Charitable Foundation

Frank Hadley Ginn & Cornelia Root Ginn Foundation

Char Fowler

Giving Back Gang Fund

Huntington Bank

Michael Lonsway

Meisel Family Foundation, a supporting foundation

of the Jewish Federation of Cleveland

The Sherwin-Williams Company

Third Federal Savings and Loan

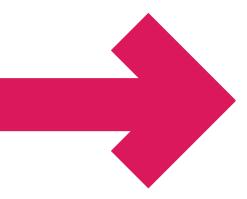
Jill Rizika and Joseph DeStefano

Tyrod Taylor

Melanie Webber

William M. Weiss Foundation

Mark Whitham



\$2,500 TO \$4,999

Allegro Realty Advisors

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Cleveland Industrial Training Center

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Brian Lamb

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Cleveland Foundation

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Tucker Ellis

Tracy Turnbull

Westfield Insurance Foundation

\$1,000 TO \$2,499

John Allerding

Annandono Settlement Consulting

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Brent Carson

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Christine Lewis

Liberty Home Mortgage

Michael Lonsway

Michael and Anita Siegal Family Foundation,

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of Cleveland

Robert Miller Vicki Noble

Faith Noble

Shelly Peet

Kevin Powers

Larry Vandendriessche

Ellen Wisbar

Amy Woods

Nan Zieleniec

Ron Bernstein

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\$500 TO \$999

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Megan Bayhurst

\$500 TO \$999 CONTINUED

George Brant	Michele Connell	Mary Donley	Gateway Consultants Group
Sandra Brantley	Pamela Conover	Stephanie Dorsey	Patrick Gaughan
Marcie Brickman	David Conway	Carol Dove	Gentleman's Quarters
Linda Briggs	Kathryn Corrigan	Conor Doyle	Cynthia Gherman
Lewis Brisbois	Bruce Corson	Leonard Dreslinski	Antoinette Gideon
Linda Brooks	Mary Katherine Coyne	Kristina DuBois	Marc Giguere
Philip Brooks	Mary K Coyne	Anna Durst	Thomas Gill
Susan Brown	Molly Crabtree	Kristi Eberhardt	Patty Gillen
Barbara Buda	Smith Crafton	Marilyn Eble	Kelly Gillen
Molly Burke	M Judith Crocker	Anita Edwards	Colleen Gilson
Cynthia Burks	Mary Crosby	Cynthia Edwards	Walter Ginn
John Burns	Joan Crosby	Matthew Elsesser	Evan Golder
Craig Butler	Ashleigh Crosby	Joel Elvery	Barb Gonick
Susan Cahn	Joseph Cusimano	Richard Etienne	Thomas Greene
Zen Canaday	Rufus Darkortey	Leslie Evans	Burt Griffin
Megan Canfield	Dana Darvin	Logan Fahey	Susan Grody Ruben
Robert Caravella	Harry Davis	Joann Farwell	Philippa Guthrie
Mark Carden	Evy Davis	Frank Fatsie	Ellen Halfon
Samuel Carlson	Maria De Angelis	James Finnerty	Terry Hamovitch
Tracy Carr	Kendra Dean	Annette Fisher	Wayde Hampton
Janine Carter	Joanne Dedrick	Frank Foley	Wayde Hampton
Dean Caserio	Clare Delaney	Susan Francioli	Jessica Hardesty
Chris Clayton	Madeline Dennis	Jeffrey Frericks	Kathryn Harlow
William Cline	George Dent	Matthew Frey	Grace Heffernan
Rita Cognion	Frank Desantis	Tom Friedl	Rebecca Heidinger
Melissa Cole	Cayla Destefano	Joseph Frolik	Rebecca Heidinger
Ruth Coleman	Alex DeStefano	William Garcia	Stephanie Herriott
Shannon Coleman	Melissa Dials	Heidi Gartland	Drew Hertz
Zach Coleman	Tom Diamond	Chuck Garven	Karl Hess
Kim Conklin	Howard Dickey-white	Edward Garven	Robert Hillow
Perry Conley	Sarah Dobransky	Valerie Gates	Amy Hillow

\$500 TO \$999 CONTINUED

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Alan Hirsh	Barbara Koch	Scott Maile	Jacqueline Morrow
John Hirsh	Alison Kogan	Kelly Manderfield	Peter Nagusky
Janet Hlahol	Christine Kohls	Debbie Manos-McHenry	Amy Neal
Scott Holbrook	Leslie Koons	Soad Mansour	Peter Nealis
Emily Holiday	Laura Koski	Victoria Marion	Kirk Neiswander
Alyssa Holznagel	Phyllis Kozokoff	Jeffrey Marks	Thomas Neroni
Hans Holznagel	Neil Kozokoff	Josefa Martinez-Cedeno	Brian Nestor
Brian Hoover	Michael Krause	Charity May	Megan Newell
Lisa Hopps	C.M. Kuchta	Sara McCarthy	Laura Newmark
Lynnette Jackson	Laura Lane	Greg McCarthy	John Nichols
Stephen Jenkins	Jean Lascu	Jeff Mccourt	Nancy Nikolet
Lesley Jenkins	Andrew Latimer	Kelly McGarrigle	Steven Nobil
Lisa Johnson	Lynnette Lawrence	Melanie McGee	Charlotte Noble
Adrienne Johnson	Lauren LeBlanc	Mary McGraw	Charles Obert
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Mary Klima	James Madden	Kenneth Moore	Lenore Pershing

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Kate Petras	Jennifer Salemme	Carolyn Steiner	Amy Wain Garnitz
Marlene Phillips	Fatimah Satterwhite	Sydney Stone	Staci Wampler
Robin Phillips	Adam Saurwein	Tina Stump	Rob Ware
John Phillips	Adaora Schmiedl	Jeff Stupiansky	Patricia Watkins
Elda Pincus	Jason Schoch	Philip Stupiansky	Andrew Watterson
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David Razum	Andrew Singer	Terry Tobias	Wendy Worthington
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Steve Rizika	Robin Smalley	Ginny Tredway	Catherine Wurts
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Laura Rushton	Corey Sparks	Jordan Vickers	
Jeffrey Sabatine	Linda Spero	Carolyn Vrtunski	
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IN KIND

Evergreen Cooperative

Fire Food and Drink

IN KIND		
Angelo's Pizza	Forest City Shuffle Baord	Pickwick & Frolic
Banter	Get Fit FASTR	PJ McIntyre's
Banyan Tree	Ghost Light Restaraunt and Lounge	Playhouse Square
Bar Louie	Goldhorn Brewery	REI (Pinecrest)
Beachland Ballroom & Tavern	Great Lakes Brewing Company	Rowley Inn
Belt Publishing	Great Lakes Theater	Ruth's Chris Steak House
Biché, Melanie	Greenhouse Tavern	Selick, John
Blackbird Bakery	Grobowski, John	Silverspot (Pinecrest)
Botanical Garden	Grog Shop	Shookman, Sara
Campbells Sweets	Grumpy's Café	SOHO Chicken + Whiskey
Capitol Theater	Happy Dog	Spaces Gallery
Carson, Brent	Herb'n Twine	Standley, Steven D.
Channel 3, WKYC	HI and DRY Bowling & Beer	Stone Mad
Cleary, Travis	Hilton Downtown	Studio 11
Cleveland Botanical Garden	Lake County Captains	Super Electric Pinball
Cleveland Browns	Larchmere Imports	Sweet Moses
Cleveland Candle Company	Lisa Moran Ltd.	Taco Tonto's
Cleveland Chop	Lola	The Fairmount
Cleveland Cinemas	Lowe's Greenhouse	The Foundry
Cleveland Heights Library	Luna Bakery & Café	The Nine
Cleveland Heights Skating Rink	Luxe Kitchen and Lounge	The Spotted Owl
Cleveland International Film Festival	Mac's Bacs	Toast
Cleveland Metroparks	Mallorca	Townhall
Cleveland Orchestra	Maltz Museum of Jewish Heritage	Trader Joes
Cleveland Public Theatre	Market Garden	Vision Yoga
Crowne Plaza Hotel	Mason's Creamery	Webber, Melanie
Dewey's Pizza (Cleveland Heights)	Mitchell's	Western Reserve Historical Society
Dewitt Diamond & Gold Exchange	Music Box Supper Club	White Cloud Studios
Dive Bar	Nearwest Theater	Whole Foods (Pinecrest)
Edwards, Anita	Noble Beast Brewing Company	Wine and Design

North Carolina Golf Weekend

Pavilion Home & Floral



LAUREL'S STORY

LAUREL, A SINGLE MOTHER OF TWO DAUGHTERS, AGES 15 AND 11, STARTED AT TOWARDS EMPLOYMENT'S REENTRY CAREER-READINESS WORKSHOP IN APRIL 2018 WHILE UNDER TRANSITIONAL CONTROL AT SALVATION ARMY'S HARBOR LIGHT (AFTER 3 YEARS IN PRISON).

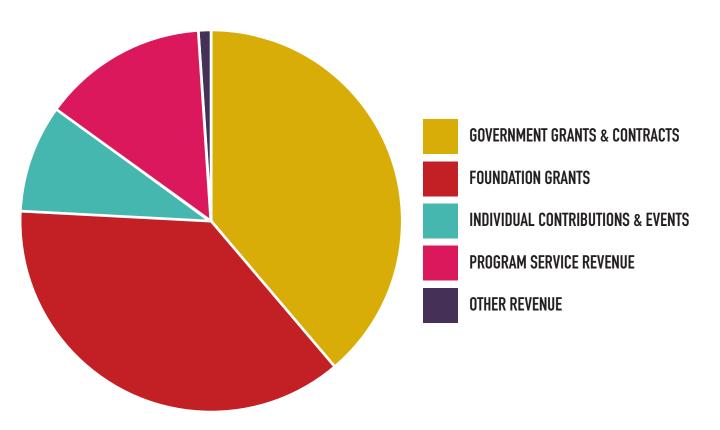
That May Laurel started at Bloom Bakery - a social enterprise owned and operated by Towards Employment - but relapsed in June. She was rehired at Bloom in October 2018. Laurel credits her experience with her career coach Dan Garven as being one of the key motivators that kept her going: "He visited me in jail, and said I still had a job if I could pull myself together - because Towards Employment truly believes in second chances." Laurel has recently been given more responsibility at Bloom Bakery due to strong performance - she is now responsible for setting the schedule for the retail team. She got her driver's license back recently, is working on getting her GED, and just bought a car. She is building the foundation for a career in retail and devotes all of her free time to being a good mother to her young daughters.



2018 FINANCIALS



2018 FINANCIALS



The consolidated financial information presented above includes the operations of Towards Employment, Inc. and its wholly-owned subsidiary Bloom Artisan Bakery & Café, LLC. Towards Employment launched Bloom as a social enterprise in 2016, with a mission to provide training and employment opportunities for individuals in the culinary and hospitality fields. The organization incurred start-up costs and capital expenses related to the social enterprise launch, resulting in annual net losses for 2016 and 2017 which were funded by the organization's internal financial reserves. Beginning in 2018 Bloom's operations are intended to be self-sustaining, supported by a combination of Bakery sales (70% of the budget) and philanthropy & grant revenue (30% of the budget).

2019 FINANGIAIS

SOURCES OF REVENUE	2019	2018
Government grants & contracts	\$2,632,083	\$2,228,747
Foundation grants	\$1,680,545	\$2,095,151
Individual contributions & events	\$405,985	\$515,985
Program service revenue	\$331,538	\$786,516
Other revenue	\$38,604	\$4,682
TOTAL	\$5,088,755	\$5,631,081
EXPENSE		
Program Services		
Career pathways	\$3,481,738	\$3,700,772
Policy & strategic initiatives	\$510,328	\$435,602
Cost of bakery sales		\$505,665
Supporting Services		
Administrative & fundraising	\$846,275	\$631,319
TOTAL	\$4,838,341	\$5,527,630
Net annual result	\$103,451	\$(545,195)
Beginning net assets	\$1,371,405	\$1,916,600
ENDING NET ASSETS	\$1,474,856	\$1,371,405



Towards **Employment**

TE CAN'T DO IT WITHOUT YOU.



